

This time of year presents the perfect opportunity to extend our appreciation for your involvement with UCLA Health Sciences, which helps us further our commitment to groundbreaking research, outstanding education and exceptional patient care.

UCLA celebrates its centennial anniversary in 2019. The milestone offers an occasion to reflect upon all that the University has accomplished and how much more it will achieve. To that end, the David Geffen School of Medicine at UCLA has broken ground on the Teaching and Learning Center for Health Sciences (TLC), a new learning environment that will enable UCLA to attract the very best medical students and faculty, and provide them with every opportunity for collaborative interaction—not only within medicine, but also

with the nearby UCLA schools of nursing, dentistry, public health and engineering.

I also am pleased to share <u>Academic Health Centers and the Evolution of the Health Care System</u>, an article I co-authored with David Feinberg, President of the UCLA Health System and Molly Coye, our Chief Innovation Officer. Published in the *Journal of the American Medical Association*, the article discusses the challenges facing academic health centers in today's healthcare environment and sheds light on the steps we must take in order to survive and thrive.

As UCLA medical alumni, you are an integral part of both our history and our future. I invite you to share your feedback as the University prepares for its second century.

I wish you and your family a healthy and happy New Year.

Sincerely,

A. Eugene Washington, M.D., M.Sc. Vice Chancellor, UCLA Health Sciences Dean, David Geffen School of Medicine at UCLA Gerald S. Levey, M.D., Endowed Chair